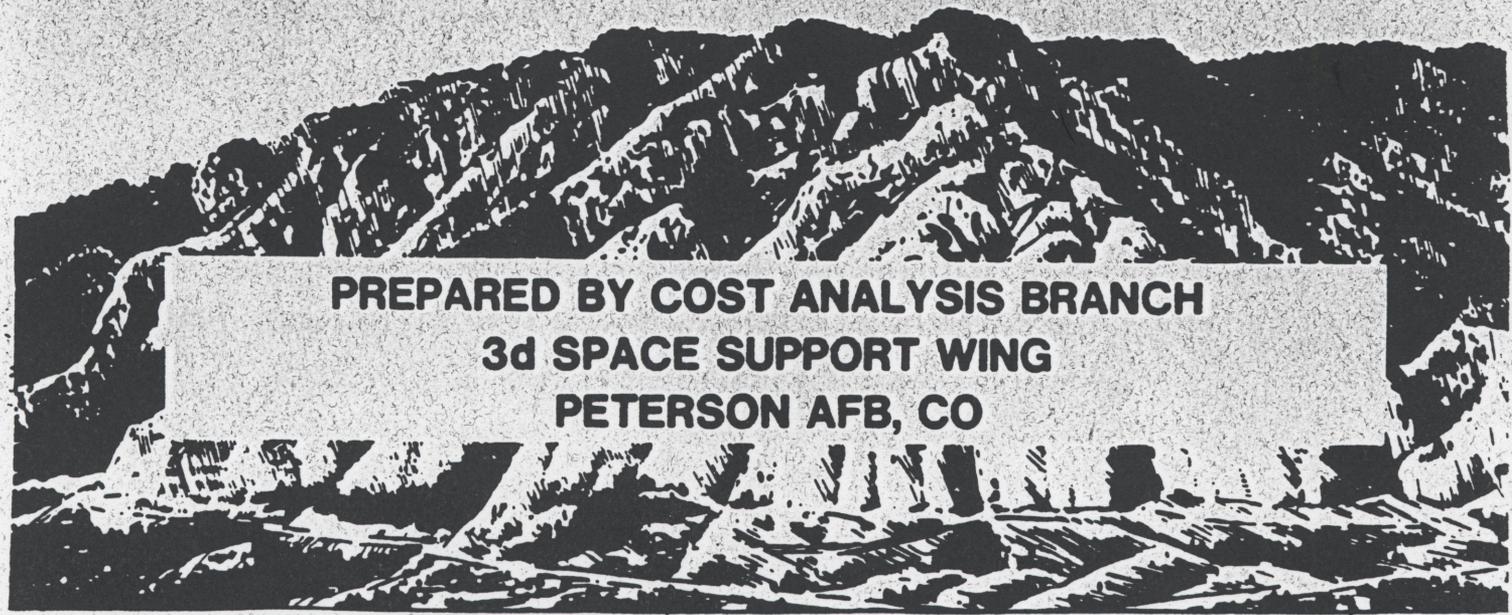


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# PETERSON COMPLEX ECONOMIC RESOURCE IMPACT STATEMENT

FY 90 (1 OCT 89 - 30 SEP 90)



PREPARED BY COST ANALYSIS BRANCH  
3d SPACE SUPPORT WING  
PETERSON AFB, CO





DEPARTMENT OF THE AIR FORCE  
HEADQUARTERS 3D SPACE SUPPORT WING (AFSPACECOM)  
PETERSON AIR FORCE BASE, COLORADO 80914-5000

FROM THE OFFICE OF THE COMMANDER *STATEMENT OF CLEARANCE* 11 JAN 1991

The Economic Resource Impact Statement is a way of keeping the Colorado Springs and El Paso County communities informed of the activities of Peterson and Cheyenne Mountain Air Force Bases. It is a summary of our resources: land, buildings, personnel, equipment, and the overall economic impact on the Colorado Springs community in Fiscal Year 1990.

We thank the citizens of El Paso County for their outstanding cooperation and strong support. We look forward to continued cooperation in an effort to make our communities better places to work and live.

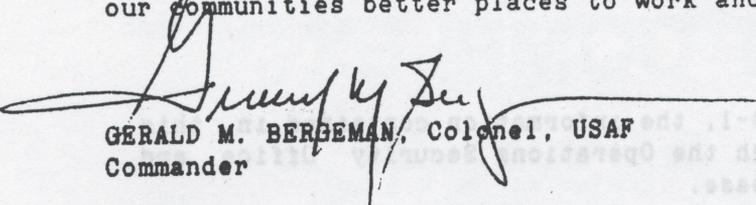
  
GERALD M. BERGEMAN, Colonel, USAF  
Commander

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ORGANIZATIONAL LISTING  
FOREWORD

This Economic Resource Impact Statement (ERIS) reflects information concerning Peterson Air Force Base, Cheyenne Mountain Air Force Base, and the Federal Building, annotated throughout this publication as 'Peterson/Cheyenne Mountain Air Force Base.' Previously, Falcon AFB was included as part of the Peterson Complex. Beginning with the Fiscal Year 1990 ERIS, Falcon AFB is excluded as part of the Peterson Complex, except where noted throughout this publication. Falcon AFB's economic impact can be seen in the FY90 Falcon AFB ERIS.

Through close interaction with various agencies throughout the Peterson Complex, the 3d Space Support Wing Cost Analysis Branch (ACC) has compiled this FY90 ERIS for Peterson/Cheyenne Mountain Air Force Base. The ERIS provides unclassified key information concerning the mission, resources, and economic impact of the Peterson Complex. The Economic Impact Region (EIR) is the area within a 50-mile radius from the center of Peterson Air Force Base (PAFB) that contains the majority of local economic activity generated by the Complex. The fiscal year data contained in the ERIS reflects the time period of 1 Oct 89 - 30 Sep 90. Where feasible, the information is broken down by Peterson (including the Federal Building) and Cheyenne Mountain Air Force Bases. Because of its nature, some information includes Falcon Air Force Base, as it was unable to be extracted accurately from the total number. This information is annotated through the ERIS as such.

We take this opportunity to thank those personnel who helped contribute to this publication. Suggestions or comments should be addressed to the 3d Space Support Wing, Cost Analysis Branch (ACC), Peterson AFB, Colorado 80914-5000. You may telephone our office at the following number: Commercial (719) 554-6301 or Defense Switching Network (DSN) 692-6301.

AIR FORCE MANAGEMENT ENGINEERING AGENCY (AFMEA)

Air Force Special Staff Management Engineering Team

AIR FORCE OFFICE OF SPECIAL INVESTIGATIONS (AFOSI)

Detachment 1481, Air Force Office of Special Investigations

AIR FORCE OPERATIONAL TEST AND EVALUATION CENTER (AFOTEC)

1 Stat Aerospace Division

Detachment 4, Air Force Operational Test and Evaluation Center

AIR FORCE RESERVE UNITS

392d Tactical Airlift Wing

392d Civil Engineering Squadron

392d Combat Support Squadron

392d Consolidated Aircraft Maintenance Squadron

392d Security Police Flight

392d Airlift Control Flight

392d Tactical Hospital

39th Mobile Aerial Post Squadron

731st Tactical Airlift Squadron

DEPARTMENT OF THE AIR FORCE  
HEADQUARTERS U.S. AIR FORCE  
PETERSON AIR FORCE BASE, COLORADO  
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Table 1.

ORGANIZATIONAL LISTING

AIR FORCE AUDIT AGENCY

Detachment 110, Air Force Audit Agency

AIR FORCE COMMISSARY SERVICES (AFCOMS)

Detachment 712, Air Force Commissary Service

AIR FORCE COMMUNICATIONS COMMAND (AFCC)

Detachment 2, 2000 MES (AFCC Met 2)  
Space Communications Division  
47th Communications Group  
2163d Communications Group

AIR FORCE ENGINEERING AND SERVICE CENTER (AFESC)

Civil Engineering Maintenance Inspection Repair Training (CEMIRT)

AIR FORCE INSTITUTE OF TECHNOLOGY

AIR FORCE LEGAL SERVICES CENTER

AIR FORCE LOGISTICS COMMAND (AFLC)

Detachment 25, Sacramento Air Logistics Center (Foster Technology)  
Warner Robbins Air Logistics Center/Global Positioning System

AIR FORCE MANAGEMENT ENGINEERING AGENCY (AFMEA)

Air Force Special Staff Management Engineering Team

AIR FORCE OFFICE OF SPECIAL INVESTIGATIONS (AFOSI)

Detachment 1401, Air Force Office of Special Investigations

AIR FORCE OPERATIONAL TEST AND EVALUATION CENTER (AFOTEC)

1 Stat Aerospace Division  
Detachment 4, Air Force Operational Test and Evaluation Center

AIR FORCE RESERVE UNITS

302d Tactical Airlift Wing  
302d Civil Engineering Squadron  
302d Combat Support Squadron  
302d Consolidated Aircraft Maintenance Squadron  
302d Security Police Flight  
302d Airlift Control Flight  
302d Tactical Hospital  
39th Mobile Aerial Port Squadron  
731st Tactical Airlift Squadron

ORGANIZATIONAL LISTING (Cont'd)

AIR FORCE SPACE COMMAND (AFSPACECOM)

Headquarters Air Force Space Command  
Air Force Space Command Inspection Center  
Space and Warning Systems Center  
System Integration Office  
1st Space Wing  
1013th Combat Crew Training Squadron  
18th Surveillance Squadron  
3d Space Support Wing  
3d Space Support Wing Headquarters  
USAF Clinic  
1003d Civil Engineering Squadron  
1003d Comptroller Squadron  
1003d Mission Support Squadron  
1003d Mobile Command and Control Squadron  
1003d Security Police Squadron  
1003d Services Squadron  
Cheyenne Mountain Support Group  
1010th Civil Engineering Squadron  
1010th Special Security Squadron  
73d Space Surveillance Group  
Space Combat Operations Staff  
1017th Test and Evaluation Squadron

AIR FORCE SYSTEMS COMMAND (AFSC)

Detachment 2, 6598 Systems Management Squadron  
Detachment 2, Electronic Systems Division  
Detachment 4, Space Systems Division (SSD)

AIR FORCE TECHNICAL APPLICATIONS CENTER (AFTAC)

Detachment 46, Air Force Technical Applications Center

AIR TRAINING COMMAND (ATC)

ATC Training Advisor  
3423d Technical Training Squadron

AMERICAN RED CROSS

ARMY AIR FORCE EXCHANGE SERVICE (AAFES)

CANADIAN FORCES SUPPORT UNIT

COLORADO AIR NATIONAL GUARD

DEFENSE CONTRACT ADMINISTRATIVE SERVICES

Colorado Springs Residency (Bell Towers)

DEFENSE LOGISTICS AGENCY (DLA)

Defense Logistics Agency Representative

ORGANIZATIONAL LISTING (Cont'd)

ELECTRONIC SECURITY COMMAND (ESC)

Electronic Security Command Liaison Office

FEDERAL AVIATION ADMINISTRATION (FAA)

Air Traffic Control Tower  
Airway Facilities Sector Field Office

HEADQUARTERS UNITED STATES AIR FORCE UNITS

Contract Industrial Labor Office  
Judiciary Area Defense Council (JADC)

JOINT PERSONAL PROPERTY SHIPPING OFFICE (JPPSO)

MILITARY AIRLIFT COMMAND (MAC)

Headquarters, 4th Weather Wing  
Detachment 1, 4th Weather Wing  
Detachment 3, 4th Weather Wing  
Detachment 4, 1401st Military Airlift Squadron  
Detachment 6, 2d Weather Squadron  
Detachment 9, 4th Weather Wing

NATIONAL SECURITY AGENCY (NSA)

NSA Representative to NORAD/USSPACECOM

NORTH AMERICAN AEROSPACE DEFENSE COMMAND (NORAD)

Headquarters North American Aerospace Defense Command

UNITED STATES AIR FORCE ACADEMY UNITS

Detachment 1, 94th Airmanship Training Squadron

UNITED STATES ARMY

United States Army Space Command  
United States Army Elements

UNITED STATES NAVY

United States Naval Reserve Center (Fort Carson)  
United States Naval Space Command Detachment

UNITED STATES SPACE COMMAND

Headquarters United States Space Command

Table 2. FORCE STRUCTURE

Peterson/Cheyenne Mountain Air Force Base  
 -- As of 30 September 1990 --

Activity	Aircraft Type	Assigned
302d Tactical Airlift Wing	C-130B	18

The C-130B Hercules Aircraft, flown by the 302 TAW, began production in 1959. It is powered by four Allison T546-A-7 turboprop engines and is flown by a crew of five that includes a pilot, a copilot, a navigator, a flight engineer, and a loadmaster. The aircraft is about 98 feet long and has a wing span of 133 feet.

Det 4, 1401st Military Airlift Wing	C-21A	0
-------------------------------------	-------	---

The USAF operates a fleet of approximately 80 C-21A Gates Learjets as operational support airlift aircraft. The aircraft are flown by a crew of 2 pilots and carry up to 8 passengers. They are powered by 2 Garrett TFE 731-2A turbofan engines which make trips of up to 1,653 miles possible with maximum passenger load. They are nearly 49 feet in length and have a wing span of nearly 40 feet.

Det 1, 94th Airmanship Training Squadron (United States Air Force Academy)	UV-18	2
---	-------	---

The UV-18 Twin Otter was procured during FY77 for use as a parachute jump training aircraft for the United States Air Force Academy. These aircraft can cruise at 210 miles per hour and have an 806-mile range carrying a payload of 2,500 pounds. They are built by deHavilland Aircraft of Canada Ltd and are 51 feet in length with a wing span of 65 feet and a height of 19 feet 6 inches.

Table 3. CAPITAL ASSETS

Peterson/Cheyenne Mountain Air Force Base

-- As of 30 September 1990 --

LAND (Acres)

	Peterson AFB	Cheyenne Mountain AFB
Fee Owned	184	451
Easement	-	68
Leased	1,094	-
<b>TOTAL</b>	<b>1,278</b>	<b>519</b>

RUNWAYS - Joint use by city and base.

BUILDINGS

Peterson AFB	Number	Sq. Ft.
Maintenance (aircraft, vehicle, etc.)	30	283,614
Civil Engineering	17	110,587
Base Supply	31	170,972
Administration	31	758,398
Industrial	10	81,731
Commissary	1	99,025
Base Exchange	2	68,670
Recreation	27	275,976
Medical	3	64,812
Dormitories	14	219,094
Housing	200	709,460
Other	1	1,600
<b>TOTAL</b>	<b>367</b>	<b>2,843,939</b>

Cheyenne Mountain AFB	Number	Sq. Ft.
Civil Engineering	28	63,227
Administration	1	35,250
Other	19	228,136
<b>TOTAL</b>	<b>48</b>	<b>326,613</b>

FAMILY HOUSING

	2-BR	3-BR	4-BR	Total
Officers	-	42	65	107
Enlisted	40	290	54	384
<b>TOTAL</b>	<b>40</b>	<b>332</b>	<b>119</b>	<b>491</b>

DORMITORY QUARTERS

	Occupants	Capacity
Airman/NCO	668	798
Visiting Airmen Quarters	56	93
Visiting Officer Quarters	61	78
Temporary Lodging Facilities	40	200
<b>TOTAL</b>	<b>825</b>	<b>1,165</b>

COMPUTERS (Includes minicomputers, mainframes, ADPE)

Owned	3,169
Leased	2
<b>TOTAL</b>	<b>3,171</b>

VEHICLES

Owned	312
Leased	115
<b>TOTAL</b>	<b>427</b>

Table 4. VALUE OF RESOURCES

Peterson/Cheyenne Mountain Air Force Base  
 -- As of 30 September 1990 --

CAPITAL ASSETS

Peterson AFB

Land, Buildings, and Real Property \* 239,922,922

Cheyenne Mountain AFB

Land, Buildings, and Real Property \* 72,378,245

EQUIPMENT

Appropriated Fund \* 95,500,000  
 Computer Systems\* 63,000,000  
 Nonappropriated Fund (NAF) 1,686,301  
 Medical/Dental 2,272,247  
 Other 8,900,000

TOTAL \*171,358,548

INVENTORIES

1. Stock Funds

a. Medical/Dental \* 309,643  
 b. General Support 15,205,555  
 c. System Support 10,193,335  
 d. Aviation Support 305,810  
 e. Ground Fuels 20,038

2. Sales Outlets

a. Base Exchange (BX) \* 42,381,900  
 b. Commissary 1,107,293  
 c. NAF 123,498

RETAIL SALES

Base Exchange \* 15,614,183  
 Commissary 26,155,465

TOTAL \* 41,769,648

BASE OPERATIONS AND MAINTENANCE  
 OUTLAYS (Excludes Civilian Pay)

\*333,675,884

\* Mainframes and minicomputers.

Table 5. SUMMARY OF PERSONNEL BY CLASSIFICATION AND HOUSING LOCATION

Peterson/Cheyenne Mountain Air Force Base  
-- As of 30 September 1990 --

Classification	Living On Base	Living Off Base	Total
<b>APPROPRIATED FUND MILITARY</b>			
Active-Duty Permanent Party	683	3,602	4,285
Reserve Permanent Party	-	1,410	1,410
Other Military	31	438	469
<b>TOTAL</b>	<b>714</b>	<b>5,450</b>	<b>6,164</b>
<b>ACTIVE DUTY MILITARY DEPENDENTS</b>			<b>7,519</b>
<b>APPROPRIATED FUND CIVILIAN</b>			
General Schedule	1,395		
Federal Wage Board	256		
Other	62		
<b>TOTAL</b>	<b>1,713</b>		
<b>NONAPPROPRIATED FUND, CONTRACT CIVILIAN, AND PRIVATE BUSINESS</b>			
Civilian NAF	473		
Civilian BX	204		
Contract Civilian	692		
Private Businesses on-base by type:			
Credit Union	10		
Branch Bank*	4		
McDonald's Restaurant	40		
<b>Total</b>	<b>1,435</b>		
<b>MILITARY RETIREES</b>			
Air Force		2,685	
Army		2,563	
Navy		370	
Marines		88	
Coast Guard		14	
<b>TOTAL**</b>		<b>5,720</b>	

\*Bank figures reflect period of Oct - Dec 89 prior to bank closure.  
 \*\*Total includes allocation for PAFB, CMAFB, and FAFB.

Table 6. SUMMARY OF ANNUAL GROSS PAYROLL BY CLASSIFICATION AND HOUSING LOCATION

Peterson/Cheyenne Mountain Air Force Base  
 -- FISCAL YEAR 1990 --

Classification	Living On Base (#)	Living Off Base (#)	Total (#)
<b>APPROPRIATED FUND MILITARY</b>			
Active Duty Permanent Party	# 12,324,735	# 117,115,428	# 129,440,163
Reserve Permanent Party		7,500,000	7,500,000
Other Military	<u>650,775</u>	<u>16,906,726</u>	<u>17,557,501</u>
<b>TOTAL</b>	<b># 12,975,510</b>	<b># 141,522,154</b>	<b># 154,497,664</b>
<b>APPROPRIATED FUND CIVILIAN</b>			
General Schedule	# 41,034,928		
Federal Wage Board	6,207,406		
Other	<u>1,843,901</u>		
<b>TOTAL</b>	<b># 49,086,235</b>		
<b>NONAPPROPRIATED FUND, CONTRACT CIVILIAN, AND PRIVATE BUSINESS</b>			
Civilian NAF	# 3,341,529		
Civilian BX	# 2,373,866		
Contract Civilians*			
Private Businesses on-base by type:			
Credit Union	# 262,668		
Branch Bank**	# 4,800		
McDonald's Restaurant***			
<b>MILITARY RETIREES</b>			
Air Force	# 50,660,373		
Army	36,924,964		
Navy	5,048,747		
Marines	1,191,079		
Coast Guard	<u>219,176</u>		
<b>TOTAL****</b>	<b># 94,044,339</b>		

\*Contract Civilian payroll reported under service contracts, Table 7.

\*\*Bank figure reflects period of Oct - Dec 89, prior to bank closure.

\*\*\*Payroll not releasable.

\*\*\*\*Total includes allocation for PAFB, CMAFB, and FAFB.

Table 7. SUMMARY OF CONSTRUCTION, CONTRACTS, AND EXPENDITURES FOR MATERIALS, EQUIPMENT, AND SUPPLIES

Peterson/Cheyenne Mountain Air Force Base -- Fiscal Year 1990 --

	Actual or Annualized Expenditure
<b>CONSTRUCTION</b>	
Military Construction Program	# 2,480,879
Nonappropriated Fund	-
Military Family Housing	191,298
O&M	14,171,714
<b>TOTAL CONSTRUCTION</b>	<b># 16,843,891</b>
<b>CONTRACTS AND PROCUREMENT: SERVICES, MATERIALS, EQUIPMENT, AND SUPPLIES</b>	
Services Contracts	#100,217,581
Commissary, Base Exchange, Health, Education, and TDY Expenditures	
Commissary	# 25,935,894
Base Exchange	144,973
Health (CHAMPUS, Government Cost Only)	8,054,839
Education (Impact Aid and Tuition Assistance)	1,557,001
TDY	201,273
Other Materials, Equipment, and Supplies Procurement, n.e.i.*	# 30,920,758
<b>TOTAL EXPENDITURES</b>	<b>#183,876,270</b>

\*Not elsewhere included.

ECONOMIC IMPACT ANALYSIS SUMMARY  
FY90

Peterson/Cheyenne Mountain Air Force Bases have a significant impact on the community of Colorado Springs, El Paso County, and portions of Douglas, Elbert, Fremont, Pueblo, and Teller counties. Military and civilian employee payrolls have the largest impact. Additionally, service and construction contracts create local area jobs which, in turn, generate secondary income. The school systems in this Economic Impact Region (EIR) benefit from federal impact aid, and local health care services profit from CHAMPUS program expenditures. Other expenditures, such as money spent in the local area by military personnel on temporary duty (TDY) expenses, also have an impact on this region. In addition, the total economic impact calculation accounts for any leakage caused by purchasing products outside the EIR. To determine the economic impact, total expenditures in the EIR were adjusted using a Gross Income Multiplier (M)\* of 2.4186.

THE TOTAL ECONOMIC IMPACT OF THE PETERSON AFB COMPLEX INSIDE THE EIR FOR FISCAL YEAR 1990 IS \$ 587,879,000.

Peterson/Cheyenne Mountain Air Force Bases also impact the Colorado Springs community in terms of employment. Secondary jobs are created off-base as the result of having a military installation in the local area. For so many dollars spent in each sector of the local area, one job is created. These dollar amounts are known as productivity factors.\*\* These productivity factors and the "M" (2.4186) were applied to dollars spent in the EIR to determine the number of secondary jobs created.

THE NUMBER OF SECONDARY JOBS CREATED BY PETERSON COMPLEX IN THE EIR FOR FISCAL YEAR 1990 IS 4,400.

THE TOTAL NUMBER OF JOBS CREATED BY THE PRESENCE OF THE PETERSON COMPLEX IN THE COLORADO SPRINGS AREA FOR FISCAL YEAR 1990 IS 13,700.\*\*\*

The payroll of retirees living in the local area also has an impact on the Colorado Springs community. Although this figure is not included in the Total Economic Impact figure, it is important to note that it significantly impacts the Colorado Springs community. The total payroll figure for retirees allocated to the Peterson Complex is \$ 94,044,000.

\*The Gross Income Multiplier for the Peterson AFB Complex is updated each year and supplied by SAF/FMCEE. The multiplier is generated using county business patterns data obtained from the Bureau of Census publications.

\*\*Productivity Factors, expressed in 1990 dollars, are updated and supplied each year by SAF/FMCEE and reflect the dollar amount which must be spent in each sector of the local community to create one job.

\*\*\*This figure consists of military and civilian personnel, total job equivalents in the US, and contract civilians.

Table 8. ERIS Economic Impact Calculation Procedure

PART I. DATA SUMMARY AND ADJUSTMENT

ERIS Table Number	Variable Name	A. Annual Amount (\$)	B. Adjustment Factors	C. Local Amount (\$)	D. ERIS Variable
<b>I. APPROPRIATED FUND PAYROLL</b>					
			APC		
Table 6	Military on-base	\$ 12,975,510	x 0.39	\$ 5,060,449	YMON
Table 6	Military off-base	\$ 141,522,154	x 0.62	\$ 87,743,735	YMOFF
Table 6	Civilian	\$ 49,086,235	x 0.68	\$ 33,378,640	YCS
<b>II. NONAPPROPRIATED FUND (NAF) AND OTHER CIVILIAN PAYROLL</b>					
Table 6	Civilian NAF/BX	\$ 5,715,395	x 0.67	\$ 3,829,315	YCX
Table 6	Contract civilian*	N/A	x 0.67	N/A	YCC
Table 6	Other civilians, n.e.1.**	\$ 267,468	x 0.67	\$ 179,204	YCO
Estimated payroll expenditures off-base in EIR (YMON + YMOFF + YCS + YCX + YCC + YCO)				\$ 126,182,824	RPAY
<b>III. CONSTRUCTION AND SERVICES</b>					
			Labor Share x APC		
Table 7	Total Construction	\$ 16,843,891	x 0.384 x 0.67	\$ 4,333,596	YCON
Table 7	Total Services	\$ 100,217,581	x 0.524 x 0.67	\$ 35,184,388	YS
Table 7	Commissary/Base Exchange	\$ 8,185,100	x 1.00	\$ 8,185,100	C
Table 7	Health	\$ 8,054,839	x 1.00	\$ 8,054,839	H
Table 7	Education	\$ 1,557,061	x 1.00	\$ 1,557,061	E
Table 7	TDY	\$ 201,273	x 1.00	\$ 201,273	T
Estimated Labor and Service Expenditures off-base in EIR (YCON + YS + C + H + E + T)				\$ 57,516,257	RCONS
<b>IV. MATERIALS, EQUIPMENT, AND SUPPLIES (MES)</b>					
			MES Share		
Table 7	Total Construction	\$ 16,843,891	x 0.600	\$ 10,106,335	MC
Table 7	Total Services	\$ 100,217,581	x 0.183	\$ 18,339,817	MS
Table 7	Other materials, equipment, and supplies in EIR, n.e.1.**	\$ 30,920,758	x 1.00	\$ 30,920,758	AFMAT
Estimated materials and equipment expenditures off-base in the EIR (MC + MS + AFMAT)				\$ 59,366,910	RMAT
<b>V. TOTAL AF BASE EXPENDITURES IN EIR</b>					
(RPAY + RCONS + RMAT)				\$ 243,065,991	RTOT

\*Included in Construction and Services total.  
 \*\*Not elsewhere included.

Table 8. Continued.

PART 2: EIRIS Economic Impact Calculation

1. Estimated total economic impact in the EIR of the AF installation's annual operation expenditures.

$$TEI (EIR) = RTOP \times M$$

$$\$ 587,879,406 = \$ 243,065,991 \times 2.4186$$

2. Secondary jobs created off base in the EIR.

$$SJC = \frac{\$126,182,824 \times 1.4186}{\$ 85,179} + \frac{\$ 57,516,257 \times 2.4186}{\$ 85,179} + \frac{\$ 59,366,910 \times 2.4186}{\$ 229,051}$$

$$4,361 = 2,101 + 1,633 + 627$$

PART 3: SUMMARY OF LOCAL JOBS SUPPORTED BY ANNUAL OPERATION EXPENDITURES

1. Base appropriated fund employment:

Military (Table 5)	6,164 MIL
Civilian (Table 5)	1,713 CIV
Contract Civilians (Table 5)	692
Other Civilian, n.e.i.* (Table 5)	66

2. SJC employment from annualized base operation expenditures:

SJC off base within EIR (Equation 2)	4,361 SJC
NAF/BX employment (Table 5)	677 NAFBX

3. Local employment supported by annual expenditures to operate the AF installation: (MIL + CIV + NAFBX + SJC + Contract Civilians + Other Civilian, n.e.i.) 13,673

\*Not elsewhere included.

GLOSSARY

	A		F
AAFES	Army Air Force Exchange Service	FAA	Federal Aviation Administration
ACC	Cost Analysis Branch	FAFB	Falcon Air Force Base
ADPE	Automated Data Processing Equipment	FY	Fiscal Year
AF	Air Force	J	
AFB	Air Force Base	JADC	Judiciary Area Defense Council
AFCOMS	Air Force Commissary Service	JPPSO	Joint Personal Property Shipping Office
AFCC	Air Force Communications Command	M	
AFESC	Air Force Engineering and Service Center	M	Multiplier
AFLC	Air Force Logistics Command	MAC	Military Airlift Command
AFMEA	Air Force Management Engineering Team	MES	Materials, Equipment, and Supplies
AFOSI	Air Force Office of Special Investigations	MIL	Military
AFOTEC	Air Force Operational Test and Evaluation Center	N	
AFSPACECOM	Air Force Space Command	NAF	Nonappropriated Fund
AFR	Air Force Regulation	NCO	Noncommissioned Officer
AFSC	Air Force Systems Command	N.E.I.	Not Elsewhere Included
AFTAC	Air Force Technical Applications Center	NORAD	North American Aerospace Defense Command
APC	Average Propensity to Consume	NSA	National Security Agency
ATC	Air Training Command	O	
	B	OCT	October
BR	Bedroom	O&M	Operations & Maintenance
BX	Base Exchange	P	
	C	PAFB	Peterson Air Force Base
CIV	Civilian	S	
CMAFB	Cheyenne Mountain Air Force Base	SEP	September
	D	SQ FT	Square Feet
DEC	December	T	
DET	Detachment	TAW	Tactical Airlift Wing
DLA	Defense Logistics Agency	TDY	Temporary Duty
	E	TEI	Total Economic Impact
EIR	Economic Impact Region	U	
ERIS	Economic Resource Impact Statement	USAF	United States Air Force
ESC	Electronic Security Command	USSPACECOM	United States Space Command

